



Working together for a healthier world

2016 IMPACT INVESTMENT REPORT

Improving Healthcare Across the Globe



DEAR FRIENDS

Thank you for your compassionate generosity which helped Bridge of Life (BOL) improve healthcare across the globe. Because of you, BOL impacted a record-breaking 19,120 lives in 2016!

A personal highlight in 2016 was a trip to India to take part in a BOL medical mission with our in-country partner, International Human Benefit Services (HBS Trust).

Together, we conducted our first Chronic Kidney Disease (CKD) Screening Mission in both Phalodi and Jodhpur, India. Over six days, we screened 654 people for CKD and provided each of them with comprehensive education on how to care for their kidneys. Those in late stages of CKD were referred to physicians for ongoing follow-up.

Though this was only our sixth CKD screening outside of the United States, I was able to see firsthand the effectiveness of our process, the thoroughness of our education and the vital service we are providing to places with a severe shortage of treatment options. Prevention is the answer in these environments, and we are on the frontlines in delivering it.

I also visited the dialysis clinic in Jodhpur, which HBS Trust is operating. They are providing very affordable and quality treatment in an area where no other clinics exist. Two of the patients I met are young adults in their late 20s/early 30s. Both have advanced degrees and work as teachers despite the treatments they must receive two to three times per week.

At BOL, we talk about providing treatment, but what we are really doing is enabling human potential. And we are proclaiming through our work that every human being deserves the chance to live a healthy and fulfilling life, regardless of where they are born.

Thank you for caring and for helping to create a healthier world for all of us.

Lori Vaclavik

Executive Director, Bridge of Life



▶ **\$1,861,151**
donated by
you in 2016

▶ **19,000+**
people served
in 10 countries
with the support
of more than
300 DaVita
teammate
volunteers



ABOUT US



Working together for a healthier world

Bridge of Life (BOL) is a nonprofit organization founded by DaVita, Inc. BOL improves access to primary care and dialysis treatment in underserved communities around the world while also focusing on prevention of kidney disease through early detection testing and education. BOL serves thousands of men, women and children through four programs: kidney care, primary care, prevention and education, and kids' camps.

Program Services Include:

- ▶ Primary care
- ▶ Chronic kidney disease (CKD) screenings and preventative education
- ▶ Dialysis capacity
Clinic set-ups, machine installations, training, follow-up visits
- ▶ Volunteer support at kids' camps
- ▶ AV fistula surgeries
- ▶ United States-hosted healthcare training
- ▶ In-country healthcare training



PATIENTS YOU IMPACTED

I feel so happy to have saved his life.

I was scared my kidney would not be good enough because I didn't take great care of myself. If it didn't work, I wouldn't have my baby...

Magdalena Gomez

Kidney donor for her 17-year-old son, Cesar, and patient at BOL's December 2016 medical mission in Guatemala. Prior to his transplant, Cesar spent six years on dialysis, underwent six operations and was in a coma. Magdalena was able to meet with a physician, dietician and social worker from BOL and is now working on improving her diet and kidney care.



This screening mission has proven to be a God-send for us.

Thank you for coming all the way from the United States to check our kidneys. The availability of resources in the countryside is limited, but your visit to our village has been timely and beneficial.

Participant in a BOL CKD screening event in Nepal



I didn't understand dialysis.

I didn't understand what a fistula was and why I needed it. Brandie [a BOL volunteer] explained it to me, and now I am convinced a fistula must be done. I am not nervous, confused or scared. I am thankful and blessed! I am going to start eating right, exercising and drinking more water to take care of my kidneys.

Delroy Robinson

Patient at a BOL AV fistula surgical mission in Jamaica



OUR VOLUNTEERS

It felt really good that I was able to impart what I know.

It was a very humbling experience. I have a better appreciation of others and how we are very fortunate to have what we have here in the States. I also learned a lot about myself. The experience definitely made me a better biomed and, more importantly, a better person.

Anthony Balderama

Biomed, DaVita Kidney Care & volunteer in the Philippines



The Trifinio, Guatemala screening mission has been one of the best experiences I've ever had.

Not only is Guatemala my mother's native country, but the individuals we serviced as a team were some of the most underprivileged and grateful people. Talking to the plantation workers we attended to has triggered me to pursue my work in community outreach and education. I will always remember the positive impact and unique way to extend a hand to others that was made possible through Bridge of Life.

Lisbeth Lopez

*Sr. Marketing Operations Analyst,
DaVita VillageHealth & volunteer in Guatemala*



I actually learned so much more about myself.

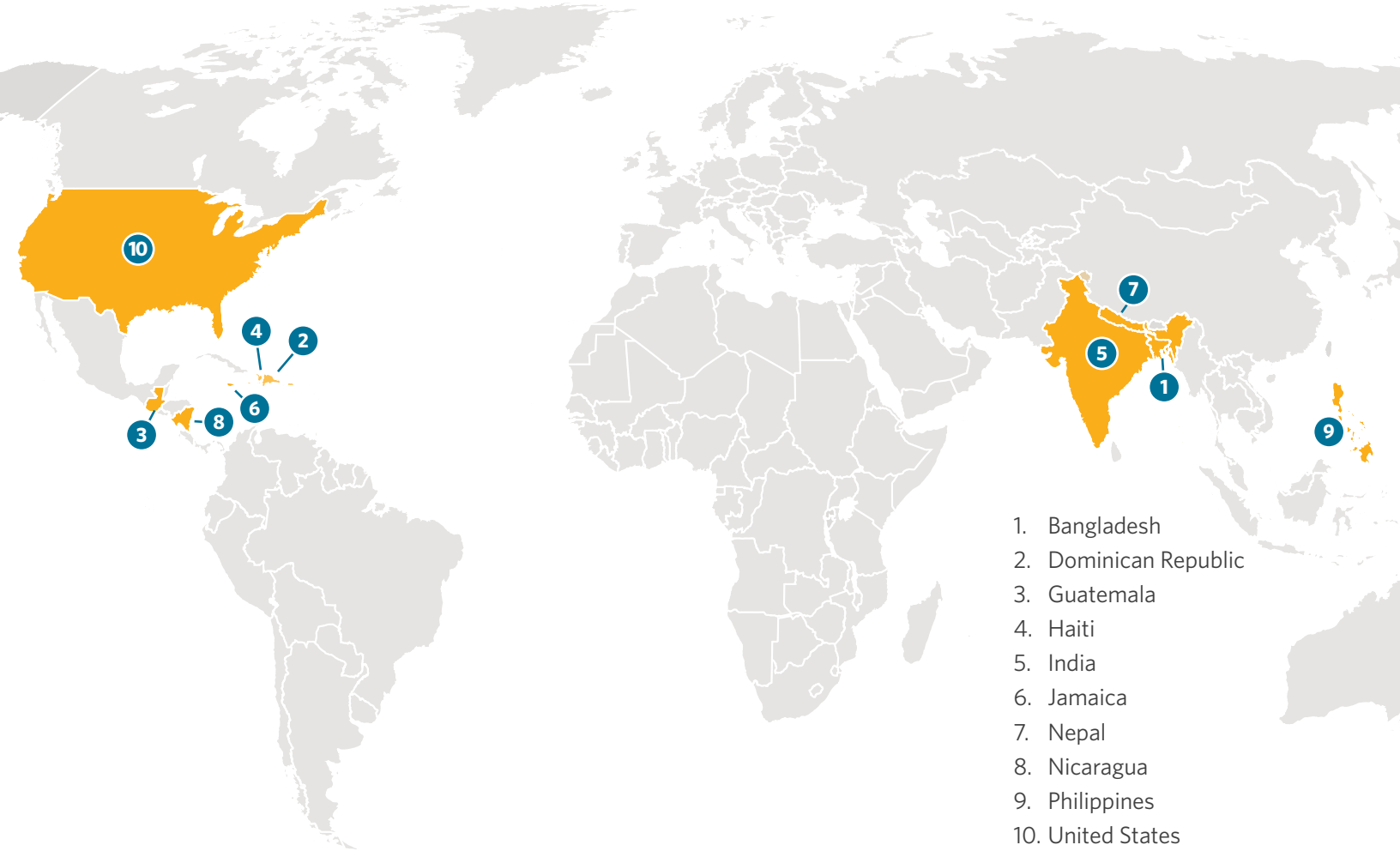
I have felt like maybe something was missing in my career, and now it has become clear to me that my heart is truly in mission work and making a global impact instead of just an impact in my clinic. I am very excited to explore this path!

Francisco Guerra

Medical Assistant, DaVita Medical Group & volunteer in the Dominican Republic



COUNTRIES YOU IMPACTED



BECAUSE OF YOU, BRIDGE OF LIFE...



► **BUILDS** SUCCESSFUL PARTNERSHIPS



► **EMPOWERS** HEALTH PROFESSIONALS



► **MONITORS AND EVALUATES** PATIENT CARE



► **EDUCATES** PATIENTS



STATISTICS AND FINANCIALS



10

Countries
Impacted



5

Dialysis Capacity
Missions



8

Primary Care
Missions



6

International
Trainings



3

Domestic
Trainings



3

AV Fistula Surgical
Missions



3

Follow-Up
Missions



5

International CKD
Screenings



22

Domestic CKD
Screenings



14

Kids' Camp
Sessions



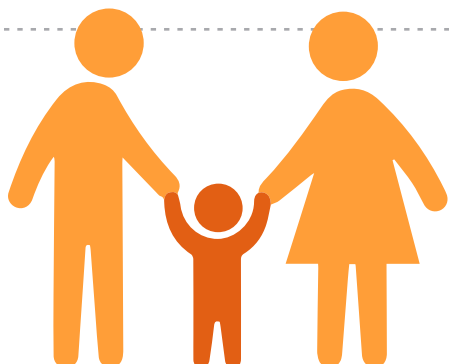
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DaVita Kidney Care
Teammate Volunteers



60

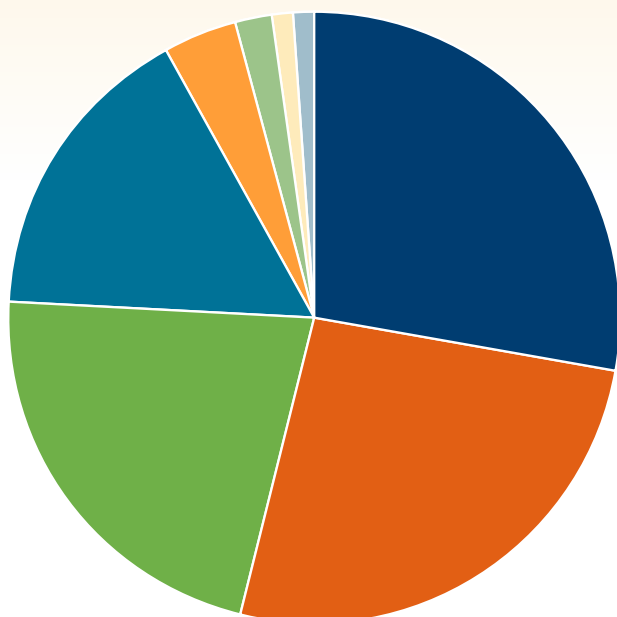
DaVita Medical Group
Teammate Volunteers



19,120
Lives Impacted



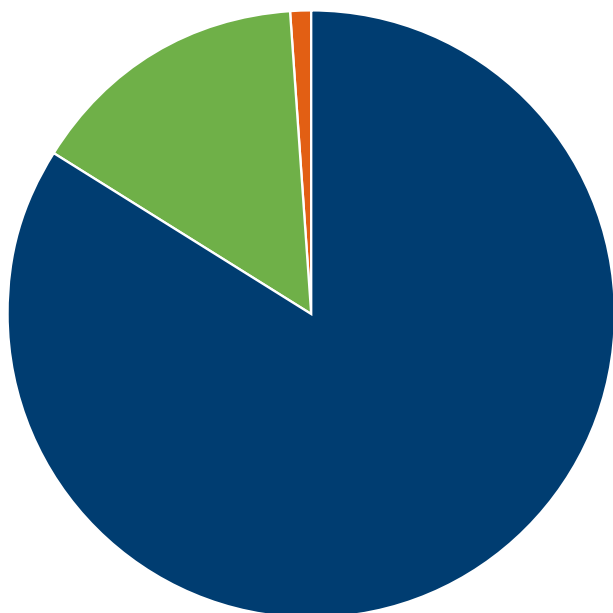
LIVES IMPACTED BY 2016 PROGRAMS



- **28%** International Screenings
- **26%** Primary Care Missions
- **22%** Training Missions
- **16%** U.S. Screenings
- **4%** Kids' Camps
- **2%** Follow-Up Missions
- **1%** Dialysis Missions
- **1%** AV Fistula Surgical Missions

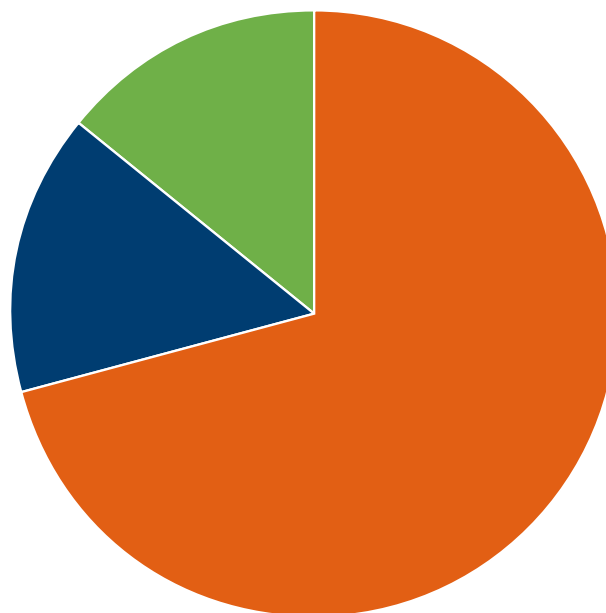
Additionally, dialysis clinics supported by BOL are currently serving
700 PATIENTS GLOBALLY!

OPERATING REVENUE



- **84%** Individuals and Businesses
- **15%** In-Kind Gifts
- **1%** Other

OPERATING EXPENSES



- **71%** Program Services
- **15%** Fundraising
- **14%** General & Administrative

Fiscal Year Ending December 31, 2016





For me, this is so refreshing to strip away everything – the infrastructure, the technology and the resources...Here we find the very essence of healthcare: **it's simply people helping other people.**

John Romer

Sr. Vice President, DaVita Rx & volunteer in Haiti



Bridge of Life (BOL) is a nonprofit organization founded by DaVita, Inc. and operating under DaVita Village Trust, Inc., a 501(c)(3) public charity.

2000 16th St. Denver, CO 80202 • 888-374-8185
BridgeOfLifeInternational.org • Info@bolteam.org

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