2017 IMPACT INVESTMENT REPORT
Strengthening Healthcare for Patients Around the Globe
Because of you, Bridge of Life (BOL) completed 28 international medical missions and 30 domestic screenings and events last year, impacting 14,479 men, women and children!

2017 was a year of impact, growth and innovation for BOL. We launched several new initiatives: a Community Health Worker program in Haiti and Nicaragua to provide continued follow-up care for patients; an Electronic Medical Record (EMR) system that allows BOL to go paperless and more efficiently maintain patient data; and a new approach to screening focused on analyzing the root causes of chronic kidney disease of unknown origin, a global epidemic that especially affects agriculture workers around the world. Your support makes our programs possible.

I had the opportunity to use our EMR system in Haiti last July. We screened hundreds of people each day, but because of the EMR, we were able to capture the health information of each patient in real time. When participants consulted with a physician about their health (usually within 15 minutes), the physician was able to pull up their patient record and see all their data that was just collected. And this was in the middle of very remote parts of Haiti! Because the system works on solar power, we never had connectivity issues.

Our programs will continue to evolve in 2018 as we expand our partnerships and the countries we work in and address new healthcare challenges in communities across the globe. But as we incorporate these changes, we remain steadfast in our mission and vision to strengthen healthcare in underserved communities across the world and give every person the chance at a healthy and fulfilling life.

Thank you for your generous support of BOL and for helping to care for our world.

Lori Vaclavik
Executive Director, Bridge of Life
ABOUT US

Bridge of Life (BOL), an independent 501(c)(3) public charity founded by DaVita, Inc., is an international nonprofit organization working to strengthen healthcare in underserved communities around the globe. Our vision is a world where all human beings have access to quality healthcare regardless of where they are born. We strive to empower local staff, community health workers and patients through training and education to make sustainable changes to healthcare.

PROGRAM SERVICES

KIDNEY CARE
New dialysis clinic or clinic upgrade, clinical training, technical training, standards of care training, U.S.-based training, follow-up, AV fistula surgical

SCREENING & PREVENTION
Chronic disease screening, chronic disease prevention education, chronic kidney disease of unknown origin screening, patient referrals

PRIMARY CARE
Medical consultations, medication distribution, chronic disease screening, health promotion education, community health workers, in-country staff training, patient referrals

KIDS’ CAMPS
Clinical and non-clinical volunteer support for medical camps for children with chronic illnesses
PATIENTS & PARTNERS
YOU IMPACTED

Going into this, I knew the program was going to be good.

But what captivated me the most was how the Community Health Workers (CHWs) embraced it and how enthusiastic they were...the CHW program is already a success. My CHWs work hard, and the patients welcome them with open arms...it’s life-changing.

– Dr. Peter Pierrot
Medical Director of Double Harvest, BOL’s partner in Haiti, on BOL’s CHW Program launched in 2017

I was so surprised by the work ethic of the BOL team.

I was nervous as to their reaction to all the challenges we faced - the rain, the road blocks, the late night schedules.

But the team was always ready to do more. This work provided Etta Projects with another piece of the puzzle to the reality these communities face.

– Dino
Director of Etta Projects, BOL’s partner in Bolivia, on the Bolivia mission BOL completed in 2017

Britny is a nine-year-old patient in Guatemala who has been fighting her battle against chronic kidney disease (CKD) since 2011. Within four weeks of receiving an arteriovenous (AV) fistula during BOL’s 2017 surgical mission, she was able to have her catheter removed and start dialysis treatment through her new AV fistula, decreasing her infection rate, improving her treatment outcomes and allowing her to run, jump, shower, and just be a kid again.
You don’t have to move mountains to help others. Sometimes all you need is to hold a kid’s hand... Legacies should be built on how many lives one can touch in a positive way, and no action is too small when it comes to helping people in need.

– Lenin Chaturvedi
Director, Software Development IT, DaVita, Inc. & BOL volunteer in Haiti and the Dominican Republic

All of the volunteers came to Guatemala with an open mind and an open heart, and I know that we made a difference in these people’s lives, and they made a difference in ours.

– Grisel Esparza
Social Worker, DaVita, Inc. & BOL volunteer in Guatemala

It was amazing how such a small but targeted amount of education delivery could meaningfully impact the level of health literacy in a population.

– Matt Daley
Director, Home Modalities, DaVita, Inc. & BOL volunteer in Nicaragua
2017 PROGRAM HIGHLIGHTS

Established a new Community Health Worker Program in Haiti and Nicaragua to refer patients to local staff for continued follow-up care.

Launched a new Electronic Medical Record system allowing us to go digital with all patient records and improve data efficiency.

Began screening agriculture workers for chronic kidney disease of unknown origin to identify the potential root causes of this epidemic and establish appropriate interventions.

Developed a new Standards of Care program for dialysis partners, providing renal professionals with continuous knowledge growth and improved patient treatment outcomes.

COUNTRIES YOU IMPACTED

1. Bangladesh
2. Bolivia
3. Dominican Republic
4. Ghana
5. Guatemala
6. Haiti
7. India
8. Jamaica
9. Jordan
10. Lebanon
11. Nepal
12. Nicaragua
13. Pakistan
14. Syria (remote)
15. United States
<table>
<thead>
<tr>
<th>Statistics</th>
<th>Quantity</th>
<th>Details</th>
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<tbody>
<tr>
<td>Countries Impacted</td>
<td>15</td>
<td></td>
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<tr>
<td>Dialysis Capacity Missions</td>
<td>6</td>
<td></td>
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<tr>
<td>Patients Receiving Dialysis</td>
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<td>Primary Care Missions</td>
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<td>High-Risk Patients Enrolled in Health Education Program</td>
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<td>AV Fistula Surgical Missions</td>
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<td>International Screenings</td>
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<tr>
<td>Domestic Screenings</td>
<td>17</td>
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<tr>
<td>People Identified with Stage 3b Kidney Disease or Higher</td>
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<tr>
<td>Kids’ Camp Sessions</td>
<td>12</td>
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<tr>
<td>Partner Staff Trained</td>
<td>520</td>
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<tr>
<td>DaVita Teammate Volunteers</td>
<td>240</td>
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14,479 Lives Impacted
FINANCIALS

OPERATING REVENUE

- **82%** Individuals and Businesses
- **17%** In-Kind Gifts
- **1%** Other

OPERATING EXPENSES

- **71%** Program Services
- **15%** Fundraising
- **14%** General & Administrative

Fiscal Year Ending December 31, 2017
BOL's leadership team prepared us in advance for what to expect: long working hours, hot and humid weather, rough conditions, and the varying conditions of the many people we would be serving. But what we didn’t realize was the impact our work would have and ALL the people we would affect: our volunteers, our patients AND our partners.

– Dave Hoerman
Chief Wisdom Officer, DaVita, Inc. on his volunteer experience with BOL in Haiti

Bridge of Life (BOL) is a nonprofit organization founded by DaVita, Inc. and operating under DaVita Village Trust, Inc., a 501(c)(3) public charity.

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